

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Pinal County (PC) became an urban county in 2019. The county's Consolidated Plan is for 2019-2023. At the time of the Consolidated Plan, PC received Community Development Block Grant (CDBG) funding.

The Fiscal Year (FY) 19 funding agreement was executed in December 2019. Due in part to being a new grantee and with the onset of COVID, no activity was completed within the Program Year (PY) 19.

The FY20 Annual Action Plan (AAP) was submitted late under a HUD waiver due to COVID. The funding agreement was executed in April 2021. Therefore, during the PY20 only one project from the FY19 AAP was completed.

An additional funding agreement for CDBG-CV funding was executed in December 2020. During the PY20, PC executed subrecipient agreements with 24 non-profits. These agreements extended over PY20 and PY21. In PY20, accomplishments were realized but were completed in PY21.

The CDBG-CV3 funding agreement was executed in June 2021.

The FY21 funding agreement was executed in August 2021.

The FY22 funding agreement was executed in October 2022. Pinal County is pleased to report that all FY19, FY20, FY21, and CV projects were completed in this current program year. The CV3 project was completed, however, all funding was not expended in the PY22 due to invoicing. This is expected to be fully expended by September 2023.

In FY20, PC became a Participating Jurisdiction and received HOME funds. The funding agreement was executed in April 2021. PC funded an owner-occupied housing rehab program which has been completed. Pinal County also issued an RFP for new affordable housing. Although a conditional award was made for the use of the CHDO set-aside, this project has now been canceled. Pinal County will reissue an RFP in September 2023 and will seek alternative uses for the CHDO set-aside.

The FY21 funding agreement was executed in August 2021. Due to the cancelation of a rental development project, Pinal County has funded an owner-occupied housing rehabilitation program and a housing development project. Similar to FY20, PC will issue an RFP for the CHDO set-aside in September 2023.

The FY22 funding agreement was executed in October 2022. Due to the cancelation of a rental development project, Pinal County has funded an owner-occupied housing rehabilitation program and will issue an RFP for the CHDO set-aside in September 2023.

In FY21, PC received Emergency Solutions Grant (ESG) funding. The funding agreement was executed in August 2021. PC took the time to develop policies and procedures and hire a Case Manager to work with clients under a rapid re-housing program. Pinal County also executed a subrecipient agreement to complete a rapid rehousing program.

The FY22 funding agreement was executed in October 2022. Pinal County has executed a subrecipient agreement for a shelter renovation project and is in the process of executing a subrecipient agreement for rapid rehousing. All ESG accomplishments are recorded within the SAGE system and attached to this CAPER.

Finally, during the PY21, Pinal County was awarded HOME-ARP dollars. Although a funding agreement was executed in October 2021, Pinal County was only authorized to expend administrative dollars to complete the HOME-ARP Allocation Plan. This plan was completed and submitted to HUD for approval in July 2022. After the approval, Pinal County accepted applications and executed subrecipient agreements for a variety of projects.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Assistance to Homeless and At-Risk Homeless People	Homeless	CDBG: \$ / CDBG-CV: \$ / In-Kind match: \$154171	Homeless Person Overnight Shelter	Persons Assisted	0	69		10	69	690.00%
Assistance to Homeless and At-Risk Homeless People	Homeless	CDBG: \$ / CDBG-CV: \$ / In-Kind match: \$154171	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	5	8	160.00%	10	8	80.00%
Assistance to Homeless and At-Risk Homeless People	Homeless	CDBG: \$ / CDBG-CV: \$ / In-Kind match: \$154171	Homelessness Prevention	Persons Assisted	25		%			
Economic Development	Economic Development	CDBG-CV3: \$	Jobs created/retained	Jobs	20	0	0.00%			
Improve Public Facilities/Develop Infrastructure	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	5154	7732	150.02%	12307	7732	62.83%

Increase Affordable Quality Housing	Affordable Housing	CDBG: \$ / HOME: \$591470 / HOME: \$ / In-kind Match: \$147868	Rental units constructed	Household Housing Unit	0	8		4	8	200.00%
Increase Affordable Quality Housing	Affordable Housing	CDBG: \$ / HOME: \$591470 / HOME: \$ / In-kind Match: \$147868	Homeowner Housing Added	Household Housing Unit	0	2		2	2	100.00%
Increase Affordable Quality Housing	Affordable Housing	CDBG: \$ / HOME: \$591470 / HOME: \$ / In-kind Match: \$147868	Homeowner Housing Rehabilitated	Household Housing Unit	12	15	125.00%	0	15	

Increase Affordable Quality Housing	Affordable Housing	CDBG: \$ / HOME: \$591470 / HOME: \$ / In-kind Match: \$147868	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	3	0	0.00%			
Public/Human Services Support	Non-Homeless Special Needs	CDBG-CV: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	250	36	14.40%			

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The priorities identified in the Consolidate Plan for 2019-2023 include Non-housing Community Development improvements to public facilities and the development of infrastructure (high priority), Increasing quality affordable housing (high priority), Supporting homeless and at-risk persons (high priority), and Public service support (low priority).

The objectives identified in the Consolidate Plan for 2019-2023 include: creating a suitable living environment through public facilities and infrastructure projects, providing decent affordable housing through a housing rehabilitation program, creating a suitable living environment by supporting persons experiencing homelessness, and providing support to public service agencies for non-special needs populations.

The following projects were completed during the PY22.

Under the CDBG program - FY19 housing rehabilitation of 10 homes, FY19 design and engineering of the Colonial del Sol community, FY19 CV1 rental assistance for 36 households and 56 persons, FY19 CV3 the expansion of the Arizona City Library was completed but not fully expended in

IDIS and the Town of Mammoth installed a filtration system in the community pool, FY20 the Hopi Hills water system and fire hydrant project was completed, FY20 participating jurisdictions completed the following: Florence - ADA compliant sidewalks and Mammoth - Installation of a SCADA system, FY21 the Hopi Hills water system and fire hydrant project was completed, FY21 participating jurisdictions completed the following: Mammoth - park improvements and Florence - ADA compliant sidewalks, and FY22 San Manuel Senior Center improvements.

Under the HOME program - FY20/FY21 housing rehabilitation of 5 homes and 14 persons, FY21 construction of 2 single-family homes, HOME-ARP - the creation of 8 rental units housing 18 persons, Rental Assistance for 19 households and 30 persons experiencing homelessness, and supportive services for persons fleeing from domestic violence and those experiencing homelessness.

Under the ESG program - FY21 Rapid rehousing of 22 households experiencing homelessness.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG
White	1,887	108	16
Black or African American	143	18	5
Asian	33	0	0
American Indian or American Native	57	3	1
Native Hawaiian or Other Pacific Islander	24	0	0
Total	2,144	129	22
Hispanic	998	43	6
Not Hispanic	1,146	86	16

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The CDBG beneficiaries were auto-populated based on the information in IDIS. Whereas the HOME and ESG were input by Pinal County based on persons served.

HOME - rehabilitation of 5 homes including 13 persons. 11 white, 2 black, and 8 Hispanic. Construction of two single-family homes providing housing for 1 white, 4 black, and 1 Hispanic. HOME-ARP 8 rental units were created providing housing for 18 persons. 18 white and 2 Hispanic. Rental assistance was provided for 19 households and 30 persons. 28 white, 2 black, and 7 Hispanic. Additional supportive services were provided to 50 white, 10 black, 3 Native American, and 25 Hispanic.

ESG - 22 single households experiencing homelessness were served. 16 white, 5 black, 1 Native American, 5 Hispanic.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	5,843,690	2,708,033
HOME	public - federal	1,697,334	1,308,615
ESG	public - federal	278,393	86,981
Other	private	302,039	304,334

Table 3 - Resources Made Available

Narrative

Other resources were match provided under the FY21 HOME program (\$90,000), and the FY21 ESG program - \$116,477.37 for direct services to persons experiencing homelessness and \$97,856.60 in other indirect programs for persons experiencing homelessness.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Census Tract 9.01	7	9	Florence was paid out \$260,000 in the program year for the FY20 and FY21 projects.
Census Tract 9.02			
City of Eloy	13		Eloy received funding in PY21 for their FY20 and FY21 projects.
City of Maricopa			
County-wide	60	86	
Heritage District	14		Maricopa received funding in PY21 for their FY20 and FY21 projects.
Town of Florence			
Town of Mammoth	7	5	Mammoth was paid out \$158,775.96 in the program year for the FY20 and FY21 projects.

Table 4 – Identify the geographic distribution and location of investments

Narrative

The geographic distribution is generally based on each fiscal year allocation of CDBG funding and not the entire amount expended for the program year or all programs. Therefore the amount listed above is not entirely accurate but only reflects the amount of CDBG funding expended during this program year. Some projects were completed in previous years and therefore were not expended within the program year. None of the participating communities expended FY22 funding during the program year.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Other resources were match provided under the FY21 HOME program (\$90,000), and the FY21 ESG program - \$116,477.37 for direct services to persons experiencing homelessness and \$97,856.60 in other indirect programs for persons experiencing homelessness.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	0
2. Match contributed during current Federal fiscal year	90,000
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	90,000
4. Match liability for current Federal fiscal year	133,081
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	(43,081)

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
Activity 72	06/29/2023	0	0	0	0	45,000	0	45,000
Activity 73	06/29/2023	0	0	0	0	45,000	0	45,000

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	961,614	0	0	0	0	961,614
Number	7	0	0	0	0	7
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	961,614	0	961,614			
Number	7	0	7			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		1		5,255		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	83
Number of Non-Homeless households to be provided affordable housing units	6	17
Number of Special-Needs households to be provided affordable housing units	0	0
Total	6	100

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	75
Number of households supported through The Production of New Units	6	10
Number of households supported through Rehab of Existing Units	0	15
Number of households supported through Acquisition of Existing Units	0	0
Total	6	100

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The numbers above reflect the following: FY19 the completion of 10 owner-occupied housing rehabilitation projects, CV providing 34 households with rental assistance, HOME the completion of 5 owner-occupied housing rehabilitations, HOME-ARP the creation of 8 rental units and 2 for-sale single-family homes, and tenant-based rental assistance for 19 households, ESG rapid re-housing for 22 households.

The addition of HOME-ARP funding made it possible to complete more projects than anticipated. The rehabilitation of owner-occupied units appears greater than the goal because the funding is older funding that was finally expended in the PY 2022.

Discuss how these outcomes will impact future annual action plans.

Pinal County is a new Urban County. Creating annual action plan goals is still something the County is learning how to do effectively. These results will not adversely affect future action plans but rather gives the county perspective on how to adequately create and achieve goals.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	164	27
Low-income	53	12
Moderate-income	129	6
Total	346	45

Table 13 – Number of Households Served

Narrative Information

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Pinal County is the lead agency for the Pinal County Coalition to End Homelessness (PCCEH) under the State of Arizona Balance of State Continuum of Care. As the lead agency, Pinal County is responsible to ensure there is an operational, efficient, and effective coordinated entry system. This is achieved by holding bi-monthly coalition meetings, monthly coordinated entry/case conferencing/by name list meetings, establishing a strategic plan, coordinating services with area agencies, providing training for coalition members, and conducting the annual point-in-time count.

There are several groups that meet throughout the county to provide information, resources, and services to persons experiencing homelessness and other non-special needs populations. These groups are: Apache Junction Homeless Coalition, Casa Grande Homeless Coalition, CARE Network, Apache Junction Resource Center, CGHelps Resource Center, Compassion Connect, and other small community groups.

In an effort to reach out to persons experiencing homelessness or who are at risk of homelessness, Pinal County continues to support the PCCEH member agencies in their outreach and engagement efforts among the sheltered and unsheltered homeless population. These agencies include:

- Against Abuse, Inc.
- Apache Junction Health and Human Services Board
- Arizona Complete Health
- Arizona Department of Veteran's Services
- Community Alliance Against Family Abuse
- Community Action Human Resources Agency
- Catalysts Helping Increase Potential
- Chicanos Por La Causa
- City of Casa Grande
- Community Bridges
- Community Health Associates
- Community Partners of Southern Arizona
- Compassion Care Center
- Genesis Project
- Higher Heights
- Honoring, Hiring, Helping our Heroes of Pinal County

- Horizon Health and Wellness
- La Frontera Empact
- Molina Healthcare
- National Community Health Partners
- Pinal County Housing Authority
- Pinal County Public Health
- Pinal Hispanic Council
- Pinal Partnership
- Salvation Army Apache Junction
- Seeds of Hope
- Solari 211 Arizona
- Southern Arizona VA Health Care System
- Gila River Indian Community
- Veterans 5-9
- Mercy Care

There are two community resource centers providing services daily. These services include case management, diversion, food, hygiene, hydration, and other essential services. There are six public access points to the coordinated entry system throughout Pinal County. There is also a statewide 211 system in place to provide assistance to persons experiencing homelessness. Information about Pinal County's efforts can be found at www.pcceh.com.

Addressing the emergency shelter and transitional housing needs of homeless persons

The County continues to support the Pinal County Coalition to End Homelessness (PCCEH) in its efforts to coordinate emergency shelter and transitional housing needs of homeless persons.

Pinal County issued a request for proposals (RFP) in 2021 to identify potential housing development projects and projects to serve persons experiencing homelessness through the life of the Consolidated Plan 2019-2023. These projects could include new affordable housing development, rental programs and rehabilitation, transitional housing projects, rapid re-housing, emergency shelter, emergency shelter renovations, and supportive services. The following projects addressing emergency shelter and transitional housing needs were proposed and awarded HOME, HOME ARP, and ESG funds through Pinal County:

Tenant-Based Rental Assistance (TBRA) to support 15 households for 18 months. Financial assistance may include rental assistance, security deposit payment, and utility deposit assistance. This project also includes personnel costs for one full-time rapid rehousing case manager to assess, arrange, coordinate, and monitor the delivery of individualized services to program participants. TBRA may be provided for housing located throughout Pinal County.

The development of 8 affordable housing rental units for permanent supportive housing. All units shall be occupied by homeless or at-risk of homelessness individuals with serious mental illness or other disabilities. Supportive services will be provided to all residents of this project.

Rapid Rehousing services for an individual or family who lacks a fixed, regular, and adequate nighttime residence. Rapid Rehousing includes housing relocation and stabilization services, and short and/or medium-term rental assistance.

The renovation of a building to be used as an emergency shelter for homeless individuals. The renovation includes the addition of a 16' x 20' laundry room. Meals and groceries at this emergency shelter will also be funded. This project also includes personnel costs for one full-time case manager and 1 full-time evening facility coordinator.

Supportive services in the form of salary and benefits package to pay for one full-time case manager to assess, arrange, coordinate, and monitor the delivery of individualized housing relocation and stabilization services to individuals fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or human trafficking.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Specific activities completed during the PY include:

Crisis Response Network (Pinal County 2-1-1) continues to expand its resource database and availability of resource specialists to assist Pinal County residents is accessing resources online or over the phone.

Pinal County provided rental assistance to persons at risk of homelessness.

Pinal County provided workforce training through the WIOA program.

Pinal County has funded two positions to support the Coalition members including an outreach and service coordinator and a landlord liaison.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that

individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

1. Pinal County's partner Community Action Human Resource Agency provides case management and rapid re-housing services.
2. Pinal County's partner A New Leaf provides TBRA assistance.
3. Pinal County's partner Against Abuse provides supportive services to domestic violence survivors.
4. Pinal County Housing Authority issued 136 VASH vouchers.
5. Pinal County Housing Authority issued 112 Emergency Housing Vouchers.
6. Pinal County Housing Authority issued 5,221 Housing Choice Vouchers.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Pinal County Housing Authority's mission is to provide safe, decent, and affordable housing options to qualified low-income families in Pinal County; while encouraging economic self-sufficiency through education, training, and employment opportunities. Pinal County Housing Authority also looks for opportunities to partner with property owners, service agencies, and developers for future development of more affordable housing units. Pinal County Housing Authority owns, manages, and maintains 139 public housing units for Pinal County low-income residents. Additionally, the Public Housing Authority (PHA) provides voucher based rental assistance to 5,221 Pinal County residents through the Housing Choice Voucher program, 112 Emergency Housing Vouchers to persons experiencing homelessness, and 136 VASH vouchers.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Pinal County Housing Authority encourages Public Housing residents to form and participate on a Resident Advisory Board. The PHA encourages residents to participate in various activities and programs that will help with setting and establishing goals and promoting self-sufficiency and improving their quality of life. The Housing Choice Voucher (HCV) Family Self-Sufficiency (FSS) participants and the Public Housing Resident Opportunity Self-Sufficiency (ROSS) participants receive job training and readiness assessment and training through community-based partnerships. They attend financial literacy, budgeting, financial counseling, and credit repair workshops. Participants interested in homeownership attended preparation workshops on first-time home buying.

Actions taken to provide assistance to troubled PHAs

Pinal County Housing Authority is not a troubled agency.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Pinal County is a new recipient of HOME funds as of FY20. Prior to the receipt of funds, housing development was at the mercy of the market. Over the years, this has caused a severe lack of quality affordable housing within the county. Pinal County has worked to develop relationships with housing developers and has encouraged the use of Low Income Housing Tax Credits under the Arizona Department of Housing. Pinal County has also established relationships with Community Housing Development Organizations (CHDO). The County issued a request for proposals encouraging developers and CHDO's to submit potential project ideas.

Pinal County's Community Development Department which includes planning and building safety are active partners in HUD funded programs including permitting, inspections, and environmental concerns. Planning activities including the county's comprehensive plan include subsections relating to housing, the housing market, residential land use, planning guidelines, and strategic growth. Unfortunately, the Arizona state legislature has prohibited counties from making affordable housing conditional as part of zoning approval.

Pinal County completed a housing assessment under the FY19-23 Consolidated Plan including an analysis of impediments to fair housing and a housing market analysis. This information helps the county to be informed on strategies that affect affordable housing.

A housing needs assessment completed in 2008 included six goals, to which Pinal County has addressed. These goals include increasing capacity and coordination of affordable housing, increasing access and availability of funding and other resources, providing land for affordable housing, incorporating affordable housing in the planning process, encouraging private investment, and developing community based programs.

Pinal County has established an Affordable Housing Task Force to address housing-related issues, and public policy within Pinal County. The task force is also completing a housing inventory. An affordable housing roundtable will be held in September 2023.

Pinal County had four participating jurisdictions during the current PY. The activities completed by these communities include:

The City of Eloy's general plan, last readopted on May 11, 2020, includes a Housing Element section. This section of the general plan outlines multiple objectives, including achieving a high quality, varied and affordable housing stock through a combination of infill projects, new development and rehabilitation of

older homes and structures.

The City of Maricopa is committed to the principle of affordable housing. The City of Maricopa adopted the Housing Needs Assessment and Housing Plan to address housing needs. The plan includes a vision, goals, strategies, and specific action items the city can take to implement the plan. One of those steps is to introduce more affordable rental housing stock. The city supports projects that incorporate federal housing funds. In 2020, the city approved a multi-family apartment rental project. This project will help fill the void of affordable and market rate multi-family apartments and provide alternative rental housing to residents with various economic backgrounds. The project will provide high-quality yet affordable apartment homes to current and future residents, develop a vacant area of the City and lead the way as the first multi-family property in Maricopa.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The county faces challenges in meeting underserved needs from a funding perspective, particularly in the area of affordable housing units targeted to low- and moderate-income people. Within the limitations of state law, the county will explore potential incentives for developers to create affordable housing in a very robust single-family home housing market.

The County issued a request for a proposal in 2021 to identify potential housing development projects. Typical obstacles for development include gap funding. Pinal County hopes the HOME funding will encourage CHDOs and developers to develop affordable housing in Pinal County.

The County will continue to work through its existing networks and partners to better coordinate the provision of services for low- and moderate-income people. The County works with its partner agencies to provide services to individuals and families that promote more stable homes and community environments, including food, public safety, and transportation services.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Pinal County Housing Authority inspected all the existing public housing units for lead paint. Each unit was determined to be clear of hazardous lead paint.

The County offers an owner-occupied housing rehabilitation program. Under this program, homes built prior to 1978 are tested and remediation of lead-based paint is completed as part of the project scope. The county provides all applicants with printed materials on the hazards of lead-based paint.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Pinal County has a wide range of service providers that include homeless prevention services, street

outreach, emergency shelters, transitional housing, and mental health services. These services and programs are provided by nonprofit organizations and the Continuum of Care member agencies. Pinal County will identify opportunities to create partnerships with private and public entities for project development and funding. The county recognizes that collective impacts are stronger than any one organization's impact in helping low- and moderate-income people to regain and maintain stable living conditions. Coordinating the delivery of services to citizens is a first step in strengthening the reach and effectiveness of various social service supports.

In order to reduce the number of residents who are living below the poverty line and aid in connecting citizens to economic opportunities, Pinal County will leverage resources to increase affordable housing options; expand employment opportunities through workforce training, and improve access to services through coordinated efforts with partnering agencies.

The Pinal County Housing Authority encourages Section 8 and public housing program participants to enroll in self-sufficiency programs offered through the housing department. Pinal County will continue with efforts in conjunction with the Continuum of Care and the Workforce Investment and Opportunities Act program to reduce the number of families in poverty through referrals and the development of services to provide families with job training, education, life skills, counseling services, and other needed services.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Pinal County became an urban county in 2019. In May 2020, grant staff was hired to manage the CDBG program. Then in 2021, grant staff was hired to manage the HOME program. In addition to grant management staff, Pinal County hired staff to coordinate the owner-occupied housing rehabilitation program, and staff to provide homelessness outreach in conjunction with the ESG and EHV programs. Pinal County has also taken control of the Pinal County Coalition to End Homelessness as the lead agency under the State of Arizona Balance of State Continuum of Care.

Since the establishment of the urban county designation, Pinal County has created policies and procedures to manage the CDBG, HOME, and ESG programs. These policies include CDBG application and sub-recipient program information, HOME program guidelines, Housing Rehabilitation program guidelines, ESG program guidelines, labor standard procedures, environmental procedures, deferred payment forgivable loan maintenance procedures, monitoring and risk assessment procedures, underwriting and subsidy layering procedures, citizen participation procedures, HUD reporting and financial procedures, and procurement procedures.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Pinal County will continue to coordinate activities with service agencies, private housing providers, and Community Housing Development Organizations. Pinal County's staff participates in various groups that

address different needs, including the Pinal County Coalition to End Homelessness and the State of Arizona Balance of State CoC. Pinal County will use its ESG, HOME, and HOME-ARP allocations to fund local organizations and non-profits for projects that assist persons experiencing homelessness and for housing development opportunities. The Pinal County Board of Supervisors provides additional funding each year to local non-profits which further the economic opportunities within Pinal County.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Pinal County collaborates with Southwest Fair Housing Council to provide annual fair housing training to area realtors and municipalities. Additional activities include the publication and distribution of fair housing materials including posters and brochures. Outreach includes public notices and information posted at Pinal County facilities and in newspaper publications throughout the County. Pinal County Public Housing Authority counsels all participants on fair housing matters and serves as the recipient of complaints about housing discrimination. Pinal County works with the Arizona Department of Housing and the Arizona Attorney Generals' office on any complaints relating to fair housing. Specific impediments in the Analysis of Impediments include zoning, development fees, taxation, transportation, building codes, housing choice, and private sector lending policies.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Pinal County has created internal procedures to monitor projects completed with CDBG, HOME, and ESG funds. These monitoring procedures include activities for internal departments and external sub-recipients. The procedures include records retention, files and documentation, site visits, and contract compliance in accordance with 2 CFR 200. Training is provided to sub-recipients for long-term compliance with the requirements of the programs.

The purchasing department within Pinal County is updating procedures on minority and women-owned business outreach to encourage participation in HUD-funded activities.

Monitoring of sub-recipients under the CDBG and ESG programs includes a site visit and desk monitoring of all steps in the process including procurement, contracts, and DBRA and Section 3 compliance.

Monitoring of sub-recipients under the HOME program includes risk assessment procedures. A monitoring plan is established over the life of the affordability period.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Prior to the adoption of a Consolidated Plan (including the AFH), Annual Action Plan, CAPER or any substantial amendments to the Consolidated Plan or Annual Action Plan, the county will make the draft documents available for a comment period. Unless otherwise directed by HUD, the county will make the Consolidated Plan (including the AFH), Annual Action Plan and any substantial amendment available for review for not less than 30 (thirty) days. The CAPER will be made available for not less than 15 (fifteen) days.

Pinal County will consider any comments by individuals or groups received in writing during the public comment periods or orally at public meetings/hearings. A summary of the written and oral comments

received during the comment period and at public meetings/hearings will be included in the Consolidated Plan, Annual Action Plan, CAPER or substantial amendment, as applicable.

Opportunities to comment on or participate in planning for community development and affordable housing activities and projects, will be publicized and disseminated as widely as possible. Partner organizations will be asked to encourage participation of the populations whom they serve.

Each public meeting/hearing will be noticed at least 14 (fourteen) days prior to the hearing/meeting date. Notices will include the date, time, and location of the hearing/meeting, as well as a summary of the matter that will be discussed. A contact name and telephone number will be provided to allow interested parties to ask questions or make requests for special accommodations, including accommodations for persons with disabilities and non-English speakers.

Each public comment period will be noticed at least 14 (fourteen) days prior to the start of the public comment period. Notice of public comment period may be combined with notice of public meetings/hearings.

Notices will, at a minimum be published in newspapers of general circulation in Pinal County, including but not limited to Copper Basin News, Superior Sun News, San Manuel Miner, and Casa Grande Valley Newspapers.

Additionally, residents will be informed through email distribution lists, posting on the county's website (<https://www.pinalcountyz.gov/Pages/Home.aspx>), the Pinal County Housing Authority, Pinal County Libraries, notification through partner provider organizations, at (<https://www.pinalcountyz.gov/Grants/Pages/home.aspx>) and Pinal County outlets including the front page of pinal.gov, social media, and newsletters.

The county will provide a reasonable number of free copies of the Consolidated Plan (including the AFH), Annual Action Plan, CAPER or any substantial amendment to citizens and groups that request them.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Pinal County is a new urban county as of 2019. The county's Consolidated Plan for FY19-23 includes resources and project information that has rapidly become outdated due to the additional funding the county will now receive. The additional funding includes CV1 and CV3 funding, HOME funding beginning in FY20, ESG funding beginning in FY21, and HOME-ARP. Each of these funding sources has opened additional possibilities for projects, program objectives, and impact on the county. Sample changes to the program will include the development of housing, services to the homeless, and public service activities.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

During the PY2022, 8 rental housing units were created. Horizon Health and Wellness, a Federally Qualified Health Center, has permanent supportive housing programs. They had two underutilized properties. They proposed to renovate them and turned them into 8 rental units to provide housing for persons experiencing homelessness. Horizon was required to obtain a local permit through the City of Apache Junction to complete the renovations. The city completed the inspections and ultimately provided the certificate of occupancy. Pinal County also conducted site inspections. These site inspections ensured the property meet local building codes.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

During the current PY, Pinal County did not have existing HOME-funded units. Pinal County has included an affirmative marketing requirement in its program guidelines and will work with future project managers/developers to incorporate affirmative marketing actions.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

There was no program income for HOME-funded projects during the reporting period.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	2	2	0	0	0
Total Labor Hours	8,805	1,840			
Total Section 3 Worker Hours	1,040	560			
Total Targeted Section 3 Worker Hours	174	0			

Table 14 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers	1				
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).	1				
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.	1				
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.	1				
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.	1				
Held one or more job fairs.	1				
Provided or connected residents with supportive services that can provide direct services or referrals.	1				
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.	1				
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.	1				
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.	1	2			

Other.					
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Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	PINAL COUNTY
Organizational DUNS Number	074447095
UEI	
EIN/TIN Number	866000556
Identify the Field Office	SAN FRANCISCO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Arizona Balance of State CoC

ESG Contact Name

Prefix	Mrs
First Name	Heather
Middle Name	J
Last Name	Patel
Suffix	
Title	Grants Administrator

ESG Contact Address

Street Address 1	31 North Pinal Street
Street Address 2	
City	Florence
State	AZ
ZIP Code	-
Phone Number	5208666422
Extension	
Fax Number	
Email Address	heather.patel@pinal.gov

ESG Secondary Contact

Prefix	Ms
First Name	Staci
Last Name	Parisi
Suffix	
Title	Grant Specialist
Phone Number	5208666253
Extension	
Email Address	staci.parisi@pinal.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date	07/01/2022
Program Year End Date	06/30/2023

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: Community Action Human Resource Agency
City: Eloy
State: AZ
Zip Code: 85131, 2511
DUNS Number: 020324617
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 29626.87

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	17
Children	5
Don't Know/Refused/Other	0
Missing Information	0
Total	22

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	17
Children	5
Don't Know/Refused/Other	0
Missing Information	0
Total	22

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	12
Female	10
Transgender	0
Don't Know/Refused/Other	0
Missing Information	0
Total	22

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	5
18-24	2
25 and over	15
Don't Know/Refused/Other	0
Missing Information	0
Total	22

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	0	0	0	0
Victims of Domestic Violence	0	0	0	0
Elderly	3	0	3	0
HIV/AIDS	0	0	0	0
Chronically Homeless	1	0	1	0
Persons with Disabilities:				
Severely Mentally Ill	4	0	4	0
Chronic Substance Abuse	1	0	1	0
Other Disability	11	0	11	0
Total (Unduplicated if possible)	16	0	16	0

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	0
Total Number of bed-nights provided	22
Capacity Utilization	0.00%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Pinal County provided 19 persons experiencing homelessness with housing through a rapid rehousing program. This was done by locating permanent housing and paying for rent.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	0

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance	0	107,690	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	0	107,690	0

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Essential Services	0	0	0
Operations	0	0	0
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	0

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Street Outreach	0	0	0
HMIS	0	0	0
Administration	0	15,687	0

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2020	2021	2022
	0	123,377	0

Table 29 - Total ESG Funds Expended

11f. Match Source

	2020	2021	2022
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	0
Local Government	0	97,856	0

Private Funds	0	0	0
Other	0	116,477	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	214,333	0

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2020	2021	2022
	0	337,710	0

Table 31 - Total Amount of Funds Expended on ESG Activities