

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Pinal County was a new urban county in 2019. Due to new staff and the onset of COVID, expenditures under the FY19 funding began in July 2020, one year after the start of the program year. Thus all expenditures and activities were shifted to program year 2020. Subsequently, the FY20 funding agreement was executed in April 2021, nine months after the start of the program year. It is anticipated all FY19 and FY20 activities will be completed by June 2022.

CDBG CV1 was allocated for public service activities 21 non-profits were funded of which six are complete and 14 will be completed and closed in IDIS by October 30, 2021. One non-profit providing housing for persons experiencing homelessness and utility assistance will complete its project by September 30, 2022. Funding was also provided to the Pinal County Housing Authority for rental and mortgage assistance. This program is anticipated to be completed by September 20, 2022. With the influx of CV funding, Pinal County far exceeded the strategic plan goals.

FY 19 projects including owner-occupied housing rehab and the recently added Colonial del Sol design and engineering project are anticipated to be completed by June 30, 2022.

FY 20 projects are also expected to be completed by June 30, 2022.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Assistance to Homeless and At-Risk Homeless People	Homeless	CDBG: \$ / CDBG-CV: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	5	17	340.00%			
Assistance to Homeless and At-Risk Homeless People	Homeless	CDBG: \$ / CDBG-CV: \$	Homelessness Prevention	Persons Assisted	25	252	1,008.00%			
Economic Development	Economic Development	CDBG-CV3: \$	Jobs created/retained	Jobs	20	0	0.00%			
Improve Public Facilities/Develop Infrastructure	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	5154	270	5.24%	19262	270	1.40%
Increase Affordable Quality Housing	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Added	Household Housing Unit	0	0		1	0	0.00%
Increase Affordable Quality Housing	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	12	0	0.00%	4	0	0.00%

Increase Affordable Quality Housing	Affordable Housing	CDBG: \$ / HOME: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	3	0	0.00%			
Public/Human Services Support	Non-Homeless Special Needs	CDBG-CV: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	250	59447	23,778.80%			

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Public infrastructure is the primary activity under the consolidated plan and will remain the priority of the CDBG funding. The focus on public service activities was due to the CDBG-CV funding. Future public services, if funded, will be subject to the 15% cap. Thus, this number is likely to decrease. HOME funded activities did not occur during the PY20. It is anticipated activities will occur under PY21.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME
White	50,574	0
Black or African American	2,512	0
Asian	813	0
American Indian or American Native	1,565	0
Native Hawaiian or Other Pacific Islander	123	0
Total	55,587	0
Hispanic	17,498	0
Not Hispanic	42,167	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Based on the county projects, Pinal County anticipated serving 47,111. Overall, the total number of people served increased to 55,587. These numbers were a drastic increase over the original FY19-23 Consolidated Plan because of the funds made available through the CDBG-CV program. This enabled, Pinal County to fund a variety of public services and increase the total number of county residents served.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	5,720,132	1,603,990
HOME	public - federal	620,986	14,190
Other	public - local	517,289	0

Table 3 - Resources Made Available

Narrative

CDBG Resources include: FY19 \$1,301,489, FY20 \$1,839,208, and FY19 CV \$2,579,435. No funds were expended in PY19, therefore there was a rollover of FY19 funding. Similarly, the addition of CV1 and CV3 funding occurred during the PY20.

Other resources include identified match for the HOME program and CDBG projects.

The amounts expended above reflect the county actuals and not the PR26 reports. Pinal County actuals do not match the reports because there were drawdowns submitted in July for expenses which occurred in June and because CV funds are cumulative. Pinal County expended and drewdown \$1,618,180.15. There are \$17,416.21 in administrative costs not included, and \$382,279.29 expenses under the public facilities project not included in the PR reports. Likewise, the HOME grant was not accurately reflected in the PR reports.

Pinal County incurred costs in June 2021 that were drawdown in IDIS in July 2021. Therefore the PR reports reflect varying numbers based on actual expenses and funds drawdown. Thus some expenses will be reflected in the next PY21 CAPER. The FY19 Administrative expense actuals were \$141,271.84. However the PR26 Financial Report does not include a \$1,555.02 in expenses. The public facilities/improvements activity within the PR26 Activity Report reflects the actual amount of the activity \$732,849.85. However, the Financial Report reflects only a portion because a drawdown was submitted in July 2021. Therefore, only \$350,570.56 will reflect in PY20. The balance \$382,279.29 will reflect in PY21. The CV1 Financial and Activity Reports reflect the actuals and the drawdown amount of \$688,566.13. However there was an additional \$11,152.96 included, which fell under the county's PY21. The FY20 CDBG Administrative expense actuals were \$48,081.16. However the Financial report shows only \$32,219.97 under PY20. \$15,861.19 will reflect in PY21. Similarly, there were \$11,898.08 in PY21 expenses showing on the Activity report. There were \$14,189.79 in HOME related expenses. Neither the activity or financial report reflect these numbers.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Census Tract 9.01		45	Florence Water System Improvements
County-wide	100	55	

Table 4 – Identify the geographic distribution and location of investments

Narrative

Countywide: The Annual Action Plan identified the two geographic areas with 76% in CT 9.01. This information has been modified due to the influx of CV funding and additional projects thus reallocating funds throughout the county.

CT 9.01: The total amount of the project was \$732,849.85. This amount is 45% of the expended funds but only 11% of the total available funds.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Leverage/match includes match for specific projects and to meet program requirements. This includes: San Manuel Park Improvements \$303,000, Florence ADA Compliant Infrastructure \$58,789, and FY20 HOME \$155,500. No match was realized during PY20 because the projects have not started. This match will be reflected in PY21.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	0
2. Match contributed during current Federal fiscal year	0
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	0
4. Match liability for current Federal fiscal year	517,289
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	(517,289)

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period

	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted

	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	4
Number of Non-Homeless households to be provided affordable housing units	0	199
Number of Special-Needs households to be provided affordable housing units	4	0
Total	4	203

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	203
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	4	0
Number of households supported through Acquisition of Existing Units	0	0
Total	4	203

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Additional benefits to persons experiencing homelessness or those at-risk was increased due to the inclusion of CDBG-CV funding for a rental assistance program and other public service activities. Unfortunately, the availability of FY20 funds and the subsequent funding agreement was delayed due to COVID. A funding agreement and authority to use FY20 funds occurred in Spring 2021 nearly, one year after the start of the PY20. This delayed the projects and meeting the goals. Thus the proposed goals will be met in PY21.

Discuss how these outcomes will impact future annual action plans.

Due to the delay in the projects and the impending request for proposals for the housing development projects under the HOME funds, the actuals will be met in subsequent program years. Future action plans will not be negatively impacted as the RFP was intended to be for the remaining years under the FY19-23 Consolidated Plan. Therefore, future action plans will have identified housing projects.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	210	0
Low-income	37,356	0
Moderate-income	21,901	0
Total	59,467	0

Table 13 – Number of Households Served

Narrative Information

Pinal County has developed housing rehabilitation program guidelines which identify the priority populations to be served within the program. This may include seniors, persons with disabilities, and household with children. These populations tend to capture the "worst case needs" populations. Worst-case housing needs are defined as low-income renter households who pay more than half of their income for rent, live in seriously substandard housing, including homeless people, or have been involuntarily displaced. Under the CDBG-CV program, Pinal County set aside funds specifically for rental and mortgage assistance and funding to house homeless persons. These programs further address the worst case needs population. The county's ESG program, in effect in PY21, will specifically address the homeless populations.

During PY20, there were 203 households who received assistance with their housing needs funded under the CDBG-CV program. Specific to the housing assistance programs funded through the CDBG-CV funds there were 199 households reflecting 210 extremely low persons who received rental assistance and four households reflecting five persons experiencing homelessness who received housing.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)
Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

2019 Annual Action Plan Objectives:

1. Utilize the resources of the recently established Casa Grande Resource and Day Center (Peart Center) that offers homeless people a one-stop location to connect to services and government to which they are entitled.
2. Work with other agencies to strengthen the use of a standardized intake and assessment for enrollment into HMIS and the coordinated entry system. This will help coordinate services and referrals for client specific services and supports.

Progress:

The County continues to support the Pinal County Coalition to End Homelessness (PCCEH) in its outreach and engagement efforts among the sheltered and unsheltered homeless population.

The development of the PCCEH Strategic Action Plan is currently in progress, and will include expanding outreach efforts to unmet areas within the County. The Crisis Response Network (Pinal County 2-1-1) continues to expand its resource database and availability of resource specialists to assist Pinal County residents is accessing housing and homeless resources online or over the phone.

The following actions have contributed to the County's outreach and engagement efforts in the homeless community during this report period:

- Community Action Human Resource Agency (CAHRA) partnered with a local university to hold bi-weekly "Covid 19 Resource Recap" virtual meetings to inform the public about rent, utility and food assistance available with CARES act funding.
- The Salvation Army meal program engaged with meal recipients to ask them if they would like assistance with locating and securing housing and rental assistance.
- The Crisis Response Network responded to 1,204 Pinal County resident phone calls to connect them to local resources for rental assistance programs, legal aid agencies to prevent evictions, food banks, and employment programs.
- Pinal County received a plannign grant from the Blaance of State Contium of Care. This resulted to identified goals and objects to be met including holding local continuum of care, coordinated entry, and by-name-list meetings, engaging in strategic planning efforts, providing training to the local coalition, and more.

Addressing the emergency shelter and transitional housing needs of homeless persons

2019 Annual Action Plan Objectives:

1. Explore the most effective models for emergency, transitional and permanent housing. Explore additional resources for housing, homeless services, and long term services to maintain housing.

Progress:

The County continues to support the Pinal County Coalition to End Homelessness (PCCEH) in its efforts to coordinate emergency shelter and transitional housing needs of homeless persons.

The development of the PCCEH Strategic Action Plan is currently in progress, and will include increasing access points in the Coordinated Entry System, and expanding the available emergency shelter and transitional housing options.

The following actions have contributed to the County's progress toward addressing emergency shelter and transitional housing needs during this report period:

- A local domestic violence service provider provided motel sheltering for 26 individuals/families fleeing DV, sexual violence, dating violence, trafficking and stalking.
- Pinal County implemented a rental assistance program.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

2019 Annual Action Plan Objectives:

1. Streamline processes for health organizations assisting homeless clients to a coordinated entry point in the system of housing and other supports for homeless people.
2. The County will consider opportunities for providing workforce training to individuals being discharged from systems of care such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions.

The following actions have contributed to the County's progress toward preventing homelessness during this report period:

- The Pinal County Housing Authority assisted 210 extremely low income households with rental assistance to maintain housing stability and prevent homelessness.
- A local domestic violence service provider provided rental assistance for 7 individuals/families fleeing DV, sexual violence, dating violence, trafficking and Stalking.
- A local service provider assisted 1 low income household with rental assistance to maintain housing stability and prevent homelessness.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

2019 Annual Action Plan:

1. Pinal County Housing Department is applying for the Veteran Affairs Supportive Housing (VASH) funding for homeless veterans. The County is also restarting a VASH program with four VASH cash vouchers from Tucson.

The following actions have contributed to the County's progress toward preventing homelessness during this report period:

- Two local social services agencies assisted 2 homeless individuals in accessing and securing permanent housing.
- Pinal County Housing Authority became a new recipient of VASH vouchers.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Pinal County Housing Authority's mission is to provide safe, decent, and affordable housing options to qualified low-income families in Pinal County; while encouraging economic self-sufficiency through education, training, and employment opportunities. Pinal County Housing Authority also looks for opportunities to partner with property owners, service agencies, and developers for future development of more affordable housing units.

Pinal County Housing Authority owns, manages, and maintains 139 public housing units for Pinal County low-income residents. Additionally, the Public Housing Authority (PHA) provides voucher based rental assistance to 478 Pinal County residents through the Housing Choice Voucher program.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Pinal County Housing Authority encourages Public Housing Residents to form and participate on a Resident Advisory Board. The PHA encourages residents to participate in various activities and programs that will help with setting and establishing goals and promote self-sufficiency and improve their quality of life.

The Housing Choice Voucher (HCV) Family Self-Sufficiency (FSS) participants and the Public Housing Resident Opportunity Self-Sufficiency (ROSS) participants receives job training and readiness assessment and training through community based partnerships. They attend financial literacy, budgeting, financial counseling, and credit repair workshops. Participants interested in homeownership attended preparation workshops on first time home buying.

Actions taken to provide assistance to troubled PHAs

Pinal County Housing Authority is not a troubled agency.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Pinal County is a new recipient of FY20 HOME funds. Prior to the receipt of funds, housing development was at the mercy of the market. Over the years, this has caused a severe lack of quality affordable housing within the county. Pinal County has worked to develop relationships with housing developers and has encouraged the use of Low Income Housing Tax Credits under the Arizona Department of Housing. Pinal County has also established relationships with Community Housing Development Organizations (CHDO). The County has identified county owned parcels for prime housing development and has issued a request for proposals encouraging developers and CHDO's to submit potential project ideas.

Pinal County's Community Development Department which includes planning and building safety are active partners in HUD funded programs including permitting, inspections, and environmental concerns. Planning activities including the county's comprehensive plan includes subsections relating to housing, the housing market, residential land use, planning guidelines, and strategic growth.

Pinal County completed a housing assessment under the FY19-23 Consolidated Plan including an analysis of impediments to fair housing and a housing market analysis. This information helps the county to be informed on strategies that affect affordable housing.

A housing needs assessment completed in 2008 included six goals, to which Pinal County has addressed. These goals include increasing capacity and coordination of affordable housing, increasing access and availability of funding and other resources, providing land for affordable housing, incorporating affordable housing in the planning process, encouraging private investment, and developing community based programs.

Pinal County had four participating jurisdictions during the PY20. The activities completed by these communities include:

The City of Eloy's general plan, last readopted on May 11, 2020, includes a Housing Element section. This section of the general plan outlines multiple objectives, including achieving a high quality, varied and affordable housing stock through a combination of infill projects, new development and rehabilitation of older homes and structures.

The City of Maricopa is committed to the principle of affordable housing. The City of Maricopa adopted the Housing Needs Assessment and Housing Plan to address housing needs. The plan includes a vision,

goals, strategies, and specific action items the city can take to implement the plan. One of those steps is to introduce more affordable rental housing stock. The city supports projects that incorporate federal housing funds. In 2020, the city approved a multi-family apartment rental project. This project will help fill the void of affordable and market rate multi-family apartments and provide alternative rental housing to residents with various economic backgrounds. The project will provide high-quality yet affordable apartment homes to current and future residents, develop a vacant area of the City and lead the way as the first multi-family property in Maricopa.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The county faces challenges to meeting underserved needs from a funding perspective, particularly in the area of affordable housing units targeted to low- and moderate-income people. Within the limitations of state law, the county will explore potential incentives for developers to create affordable housing in a very robust single family home housing market. The County hopes to address this through the HOME program and the recently released request for proposal of housing development activities.

The County will continue to work through its existing networks and relationships to better coordinate the provision of services for low- and moderate-income people. The County works with its partner agencies to provide services to individuals and families that promote more stable homes and community environments, including food, public safety, and transportation services.

The City of Eloy works with its partner agencies to provide services to its residents that promote more stable homes and community environments. As an example, the City cooperates with the Eloy Housing Authority to provide affordable housing to residents with a demonstrated need. Another local partner is Community Action Human Resources Agency (CAHRA). CAHRA is a private, non-profit corporation providing for the identified needs of people and communities of Pinal County. CAHRA's community services include nutrition programs and housing programs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

Pinal County will evaluate and reduce lead-based paint hazards within all public housing units and through the owner-occupied housing rehabilitation program. Each public housing unit has been inspected for lead based paint and has been cleared. The County offers an owner-occupied housing rehabilitation program that includes testing for and remediation of lead-based paint in homes built prior to 1978. The county will ensure that households receiving housing rehabilitation assistance

are provided brochures on the hazards of lead-based paint.

The City of Eloy also has an Owner-Occupied Housing Rehabilitation (OOHR) program which provides housing rehabilitation services to eligible low-income city residents. When rehabilitating or reconstructing older homes in the OOHR program, lead-based paint testing is conducted prior to performing services, and any lead issues are addressed. Lead-based paint testing is again conducted after rehabilitation, and a clearance provided. Participants in the OOHR program also receive a brochure entitled “Protect Your Family from Lead in Your Home.”

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

In order to reduce the number of residents who are living below the poverty line and aid in connecting citizens to economic opportunities, Pinal County will leverage resources to increase affordable housing options; expand employment opportunities through workforce training; and improve access to certain services through better coordination of services and partnerships. With many new jobs coming to the County, a strong opportunity exists to provide citizens with opportunities for economic empowerment. The Public Housing Authority will also encourage Section 8 and public housing program participants to enroll in self-sufficiency programs offered through the housing department. Pinal County will continue with efforts in conjunction with the Continuum of Care to reduce the number of families in poverty through referrals and the development of services to provide families with job training, education, life skills, counseling services, and other needed services.

The City of Maricopa Police Department Victim Services Unit (VSU) coordinates with many local and state agencies providing resources and support services to our community members. These agencies provide assistance in many vital areas, including: domestic violence, behavioral health, community services, transportation, veteran’s services, home repair, food programs and services for children, teens and seniors. This coordination is done in various ways, including by phone, email and also with in-person visitations. Realistically, maintaining these relationships is vital to ensure that community members will have their needs met and addressed. It also encourages a vibrant referral and networking system to further assist community members.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Pinal County has a wide range of service providers that include homeless prevention services, street outreach, emergency shelters, transitional housing, and mental health services. These services and programs are provided by nonprofit organizations and the Continuum of Care member agencies. Pinal County will identify opportunities to create partnerships with private and public entities for project

development and funding. The county recognizes that collective impacts are stronger than any one organization's impact in helping low- and moderate-income people to regain and maintain stable living conditions. Coordinating the delivery of services to citizens is a first step in strengthening the reach and effectiveness of various social service supports.

Pinal County is well equipped to coordinate and implement activities among public, private, and non-profit agencies. The County will continue to build on its existing network of partnerships, develop new partnerships, strengthen existing partnerships, and streamline processes in order to maximize the effectiveness of limited resources.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Pinal County will continue to coordinate activities with service agencies, private housing providers, and Community Housing Development Organizations. Pinal County's staff participates in various groups that address different needs, including the Pinal County Coalition to End Homelessness and the State of Arizona Balance of State CoC. The county will make available up to 15% of CDBG funds to non-profit organizations who provide eligible services. The Pinal County Board of Supervisors provides additional funding each year to local non-profits which further the economic opportunities within Pinal County.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Pinal County collaborates with Southwest Fair Housing Council to provide annual fair housing training to area realtors and municipalities. Additional activities include publication and distribution of fair housing materials including posters and brochures. Outreach includes public notices and information posted at Pinal County facilities and in newspaper publications throughout the County. Pinal County Public Housing Authority counsels all participants on fair housing matters and serves as the recipient of complaints on housing discrimination. Pinal County works with the Arizona Department of Housing and Arizona Attorney Generals office on any complaints relating to fair housing.

Community activities include:

Fair Housing posters are on display at Eloy's City Hall. The posters are written in English and Spanish, and are posted in a public area. The OOHR administrator receives annual fair housing training from the Southwest Fair Housing Council.

The Town of Florence completed the following activities this year: Adopted a resolution for Fair Housing Month, Posted information about Fair Housing on the Town's website, Displayed flyers about Fair Housing in the Town Hall lobby.

City of Maricopa staff attends annual fair housing training and lists resources available on the website and public bulletin board. The city performed the following activities during the PY20: Adopting a resolution or proclamation furthering fair housing, Attending training on fair housing practices, Including information on the community website on fair housing April Is National Fair Housing Month! | Maricopa eNews | Maricopa, AZ (maricopa-az.gov), and Distributing flyers or displaying posters on fair housing practices.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Pinal County has created internal procedures to monitor projects completed with CDBG and HOME funds. These monitoring procedures include activities for internal departments and external sub recipients. The procedures include records retention, files and documentation, site visits, and contract compliance. Training is provided to sub recipients for long term compliance with requirements of the programs.

The purchasing department within Pinal County is updating procedures on minority and women owned business outreach to encourage participation in HUD funded activities.

Program year 2020 is the second year of the five-year consolidated plan. Pinal County conducts regular reviews of the consolidated plan to ensure projects align with the goals and priorities included in the plan.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The 2019-2024 Consolidated Plan and Citizen participation Plan process offers opportunities for resident participation through public meetings and review of draft documents. The County takes appropriate actions to encourage the participation of all its citizens including: Low- and moderate-income persons; Residents of predominantly low- and moderate-income neighborhoods; Minorities; People with Limited English Proficiency; People with disabilities; People who are experiencing homelessness; local governments; residents of public and other assisted housing developments, including any resident advisory boards, resident councils, and resident management corporations; the Pinal County Coalition to End Homelessness; and other organizations (including businesses, developers, non-profit organizations, philanthropic organizations, and community-based and faith-based organizations).

Opportunities to comment on or participate in the planning of community development and affordable housing activities and projects will be publicized and disseminated as widely as possible in Pinal County. Partner organizations will encourage participation of the populations whom they serve.

All public notices are published in six different newspapers throughout Pinal County. Residents are informed through email distribution lists, posting on the County's website, the Pinal County Housing page, and notification through partner provider organizations.

Each public hearing will be noticed at least 30 days prior to the hearing/meeting date. Notices will include the date, time, and location of the hearing/meeting, as well as a summary of the matter that will be discussed. A contact name and telephone number will be provided to allow interested parties to ask questions or make requests for special accommodations.

Public meetings will be held at times and locations that are convenient to potential and actual beneficiaries, with accommodations for persons with disabilities. In widely-dispersed districts of the County, multiple public meetings will be conducted at various county locations that offer access and accommodations for persons with disabilities consistent with accessible and reasonable accommodation requirements.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Pinal County is a fairly new urban county as of 2019. The county's Consolidated Plan for FY19-23 includes resources and project information that has rapidly become outdated due to the additional funding the county will now receive. The additional funding includes CV1 and CV3 funding, HOME funding beginning in FY20, and ESG funding beginning in FY21. Pinal County will also receive HOME-ARP funding in the coming months. Each of these funding sources has opened additional possibilities for projects, program objectives, and impact on our county. Sample changes to the program will include the development of housing, services to the homeless, and public service activities.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

Pinal County did not complete any on-site inspection of affordable rental housing assisted under HOME because there were no existing HOME funded projects during the report period.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

There were no existing HOME funded projects during the report period.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

There was no program income for HOME funded projects during the report period.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

During the report period, Pinal County prepared its first Request for Proposal for HOME funded affordable housing projects. The request for proposal will be released in July 2021.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
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Table 14 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
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Table 15 – Qualitative Efforts - Number of Activities by Program

Narrative